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White Privilege and the
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The added chapters contain
(1) a crisp condensation of
all the propositions
asserted in the original
book, including Brooks'
central argument in The
Mythical Man-Month: that
large programming projects

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suffer management problems
different from small ones
due to the division of
labor; that the conceptual
integrity of the product is
therefore critical; and that
it is difficult but possible
to achieve this unity; (2)

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Brooks' view of these
propositions a generation
later; (3) a reprint of his
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Mythical Man-Month, The:
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The Mythical Man-Month:
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The Mythical Man-Month:
Essays on Software
Engineering is a book on
software engineering and
project management by Fred
Brooks first published in
1975, with subsequent
editions in 1982 and 1995.

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Its central theme is that "adding manpower to a late software project makes it later." This idea is known as Brooks' law, and is presented along with the second-system effect and advocacy of prototyping.

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Brooks' observations are based on his experiences at IBM while managing the development of OS/360. He

The Mythical Man-Month -
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On software project management have been as influential and timeless as The Mythical Man-Month. With a blend of software engineering facts and thought-provoking opinions, Fred Brooks offers insight

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for anyone managing complex projects. These essays draw from his experience as project manager for the IBM System/360 computer family and then for OS/360, its massive software system.

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The Mythical Man Month, by
Fred Brooks: Read chapter 2
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on what you learned. Pick

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One observation and explain
why you found it of
particular interest.

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for anyone managing complex
projects. These essays draw

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project manager for the IBM
System/360 computer family
and then for OS/360, its
massive.

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Essays on Software

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Engineering by ...

As examples, there is a book by Brooks (1995), entitled The Mythical Man-Month, and also another book by DeMarco and Lister (2013), entitled Peopleware. While both of these books formally belong

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The 'Man-Month' The second
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expressed in the very unit

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On effort used in estimating and scheduling: the man-month. Cost does indeed vary as the product of the number of men and the number of months. Progress does not. Hence the man-month as a unit for measuring the size

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deceptive myth. It

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Fred Brooks offers insight
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massive software system.

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as The Mythical Man-Month.
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engineering facts and

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thought-provoking opinions,
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Brooks' view of these
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quotes from essays in
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Month' from The Mythical Man-
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"A basic principle of data processing teaches the folly of trying to maintain independent files in synchronism." ? Frederick Phillips Brooks, The Mythical Man-Month: Essays on Software Engineering.

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Engineering by Frederick P.
Brooks Summary This book is
a belated answer to Tom
Watson's probing questions
as to why programming is
hard to manage...Briefly, I
believe that large
programming projects suffer

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Month. With a blend of software engineering facts and thought-provoking opinions, Fred Brooks offers insight for anyone managing complex projects. These essays draw from his experience as project

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projects. These essays draw from his experience as project manager for the IBM System/360 computer family and then for OS/360, its massive software system. Now, 20 years after the initial publication of his

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book, Brooks has revisited his original ideas and added new thoughts and advice, both for readers already familiar with his work and for readers discovering it for the first time. The added chapters contain (1) a

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crisp condensation of all
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therefore critical; and that
it is difficult but possible
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later; (3) a reprint of his classic 1986 paper "No Silver Bullet"; and (4) today's thoughts on the 1986 assertion, "There will be no silver bullet within ten years."

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The orderly Sweet-Williams
are dismayed at their son's
fondness for the messy
pastime of gardening.

Making Sense of Design

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Effective design is at the heart of everything from software development to engineering to architecture. But what do we really know about the design process? What leads to effective, elegant designs? The Design

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of Design addresses these questions. These new essays by Fred Brooks contain extraordinary insights for designers in every discipline. Brooks pinpoints constants inherent in all design projects and uncovers

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processes and patterns likely to lead to excellence. Drawing on conversations with dozens of exceptional designers, as well as his own experiences in several design domains, Brooks observes that bold

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design decisions lead to better outcomes. The author tracks the evolution of the design process, treats collaborative and distributed design, and illuminates what makes a truly great designer. He

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Examines the nuts and bolts of design processes, including budget constraints of many kinds, aesthetics, design empiricism, and tools, and grounds this discussion in his own real-world examples—case studies

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ranging from home
construction to IBM's
Operating System/360.

Throughout, Brooks reveals
keys to success that every
designer, design project
manager, and design
researcher should know.

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Peter Seibel interviews 15
of the most interesting
computer programmers alive
today in Coders at Work,
offering a companion volume

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On Apress's highly acclaimed best-seller *Founders at Work* by Jessica Livingston. As the words "at work" suggest, Peter Seibel focuses on how his interviewees tackle the day-to-day work of programming, while revealing

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much more, like how they became great programmers, how they recognize programming talent in others, and what kinds of problems they find most interesting. Hundreds of people have suggested names

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On programmers to interview
on the Coders at Work web
site: www.codersatwork.com.

The complete list was 284
names. Having digested
everyone's feedback, we
selected 15 folks who've
been kind enough to agree to

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be interviewed: Frances
Allen: Pioneer in optimizing
compilers, first woman to
win the Turing Award (2006)
and first female IBM fellow
Joe Armstrong: Inventor of
Erlang Joshua Bloch: Author
of the Java collections

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framework, now at Google

Bernie Cosell: One of the
main software guys behind
the original ARPANET IMPs
and a master debugger

Douglas Crockford: JSON
founder, JavaScript

architect at Yahoo! L. Peter

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Deutsch: Author of
Ghostscript, implementer of
Smalltalk-80 at Xerox PARC
and Lisp 1.5 on PDP-1

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JavaScript, CTO of the
Mozilla Corporation

Brad
Fitzpatrick: Writer of

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LiveJournal, OpenID,
memcached, and Perlbal Dan
Ingalls: Smalltalk

implementor and designer

Simon Peyton Jones:

Coinventor of Haskell and

lead designer of Glasgow

Haskell Compiler Donald

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Knuth: Author of The Art of
Computer Programming and
creator of TeX Peter Norvig:
Director of Research at
Google and author of the
standard text on AI Guy
Steele: Coinventor of Scheme
and part of the Common Lisp

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Gang of Five, currently
working on Fortress Ken
Thompson: Inventor of UNIX
Jamie Zawinski: Author of
XEmacs and early
Netscape/Mozilla hacker

Most software project

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problems are sociological,
not technological.

Peopleware is a book on
managing software projects.

A noted journalist
chronicles three years in
the lives of a team of

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1-2-3 creator Mitch Kapor,
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have in response to that.

Anyway, one day I came
across this web site called
, which was run by a guy
with strong opinions and an
unusual, clever writing
style, along with a

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willingness to take on the conventional wisdom. In particular, he was writing this ongoing series about how bad most user interfaces were—mostly because programmers by and large knew, as Joel and I would

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say, using the same Yiddish-derived NYC vernacular that we both share, "bupkis" about what users really want. And I, like many, was hooked both by the series and the occasional random essay that

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Joel wrote. And then I had this epiphany: I'm a publisher, I like reading his stuff, why not turn it into a book?... Read the complete Foreword – Gary Cornell, Cofounder, Apress
Since the release of the

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bestselling title Joel on Software in 2004, requests for a sequel have been relentless. So, we went back to the famed Joel on Software.com archives and pulled out a new batch of favorites, many of which

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have been downloaded over
one million times. With
Joel's newest book, *More
Joel on Software*, you'll get
an even better (not to
mention updated) feast of
Joel's opinions and
impressions on software

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development, software
design, running a software
business, and so much more.

This is a new selection of
essays from the author's web
site, [http://www.joelonsoftw
are.com](http://www.joelonsoftware.com). Joel Spolsky
started his weblog in March

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2000 in order to offer his insights, based on years of experience, on how to improve the world of programming. This weblog has become infamous among the programming world, and is linked to more than 600

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Other web sites and translated into 30+ languages! Spolsky's extraordinary writing skills, technical knowledge, and caustic wit have made him a programming guru. With the success of Joel on

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Corporate and commercial software-development teams all want solutions for one important problem—how to get their high-pressure development schedules under

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McConnell addresses that
concern head-on with overall
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practices, and valuable tips
that help shrink and control
development schedules and

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project and the best
practices to make that
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discussions of great and not-

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teamwork, rapid-development
languages, risk management,
and many others A list of
classic mistakes to avoid

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syndrome Case studies that
vividly illustrate what can
go wrong, what can go right,
and how to tell which

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the real-world guide to more
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